

Phones 436-4123 & 436-0558 Route 1 By-Pass PORTSMOUTH, NH 03801



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Superfund Records Center SITE: Cockley

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December 31, 1990

U.S. Environmental Protection Agency Steven J. Calder, Remedial Project Manager P.O. Box 5988 J.F. Kennedy Station Boston, MA 02214

> Re: Request Letter Coakley Landfill

Gentlemen:

Enclosed herewith are our answers to your twelve questions contained in your letter of December 14, 1990.

/ct



Route 1 By-Pass Phones 436-4123 & 436-0558 PORTSMOUTH, NH 03801

ANSWERS

- 1. Sally Lewis)
 Francis Wiggin) Employees
 Jeremy R. Waldron) Attorney for corporation
- 2. a) Sole location Rte 1 Interstate Highway, Portsmouth, New Hampshire.
 - b) 1972 to present.
 - Principal sale, repair and installation of tires on motor vehicles.
 Minor sale of appliances.
 - d) See (c) above.
 - e) See explanations below.
- 3. The corporation's services to the public are limited to those mentioned in c) above. There was and is no motor vehicle service (except tires), maintenance, or painting. The appliance sales of large ticket items only, were limited to original sales and did not include maintenance, repair or painting.
- 4. See attached financial statements. Your letter received on December 19th, requires an answer by the end of the year. Our federal and state income taxes for the period 1986 to 1989 are not immediately available, so cannot be forwarded with this submission. If it is felt after reading the financial statements that they are not sufficient, we will forward our federal and state income taxes upon your request.
- 5. Our appliance sales consisted only of the sale of refrigerators, electric stoves, washers and dryers. We offered no repairs or other services after the sale of the above. This business represented about 10% of our gross sales in the early 1970's, but because of the lack of follow up services, decreased on a downward curve until (as the 1986 financial statement submitted shows) these sales represented less than one percent of our gross sales. In other words, we estimate the 1981 appliance sales represented approximately five percent of our gross sales, etc.
- 6. See 5 above.
- 7. No.



Route 1 By-Pass Phones 436-4123 & 436-0558 PORTSMOUTH, NH 03801

8 - 10. We believe that in the early 1970's, we averaged the sale of 25 plus or minus refrigerators each year. Fifteen plus or minus of these were sales without trade-ins. The remaining 10 plus or minus sales did consist of trade-in sales. The majority of these we either sold to customers who wished them for summer camps or to used furniture dealers. A minority of the 10 trade-ins were not working either because of seized compressors or because the Freon was greatly reduced or evaporated. These we took the doors off and disposed of at Coakley. It is our estimate that we might have disposed of 2-3 refrigerators in the early 70's, 1-2 in the late 70's/early 80's and perhaps 1 or less in the mid 80's.

As for the electric stoves, washers and dryers, a great percentage of these were made without trade-ins. What few we took in trade-ins again were sold to customers who needed them for summer camps or to used furniture dealers. Remotely, one or more of these might have gone to Coakley, but there was no course of conduct such as set forth above concerning refrigerators.

- 11. See 8 10 above.
- 12. Wiggin did not have any relationships, contractual or otherwise, with any of those listed below, except through the sale of tires, alignment, repairs, etc. (see asterisks below for yes answers).

*Ben's Auto Body, Inc. *Bournival, Inc. *Brady Ford Sales, Inc. *Bruno & Stillman, Inc. *Coakley Construction Co. Inc. *Coakley Landfill, Inc. *Coakley, Ronald *Coakley, Estate of Erna *Coakley, Neil H. *Diaphragm Industries, Inc. *Edwards Toyota *F.A. Gray, Inc. *Gary Blake Auto *Goss Lincoln-Mercury *H.E. Bouffard Co. *L.W. Morgridge & Son, Inc. *New England Telephone *Newington, Town of *North Hampton, Town of *Northern Utilities *Parts Plus Automotive Service Center, Division of Seacoast Auto Parts



Route 1 By-Pass Phones 436-4123 & 436-0558 PORTSMOUTH, NH 03801

- * Pease Air Force Base Department of Air Force
- * Port City Nissan
- * Portsmouth, City of
- * Portsmouth Naval Shipyard, Department of Navy
- * Public Service Company of New Hampshire
- * Ralph's Truck Sales
- * Seacoast Volkswagen-Mazda, Inc.
- * Simplex Wire and Cable Co. (Tyco Laboratories, Inc.)
- * Taccetta Chevrolet, Inc.

to any such relationship.

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Alrose Shoes
  * Ben's Auto Body, Inc.
   Booth Fisheries Corp. (National Sea Products, Inc.)
   Deborah Borza
 ★ Bournival, Inc.
Brady Ford Sales, Inc.
   Browning-Ferris Industries
   Browning-Ferris Industries of New Hampshire (formerly Great
    Bay Disposal)
 * Bruno & Stillman, Inc.
   C. T. Disposal
   Case, Patricia C.
   Chadwick & Trefethan, Inc.
 *Coakley Landfill, Inc. *Coakley, Ronald

★ Coakley, Estate of Erna
 Coastal Environmental Systems, Inc.
   Custom Pools, Inc.
   Data General Corporation
   Davidson Interior Trim Textron (formerly Davidson Rubber
    Co., Inc.)
 * Diaphragm Industries, Inc.
* Edwards Toyota
   Erie Scientific Company (Sybron Corporation)
₩ F.A. Gray, Inc.
   Fuel Storage Corporation
   GTE Products Corporation
Great Bay Marine, Inc.
   Gypsum Haulage, Inc.
# H. E. Bouffard Co.
   Henrikson Transport, Inc. (formerly Coakley Transport, Inc.)
   John Iafolla Company, Inc.
   Keefe Environmental Services
   Keefe Trucking Company
   Imperial Cleaners of Portsmouth, NH
   K. J. Quinn
   Jet-Line Service, Inc.
   K-Mart Corporation
   MAACO Auto Painting Body, Pike Associates, Inc. d/b/a/
   Midas Muffler and Brake Shops
   Mobil Oil - Portsmouth Terminal, Newington, NH
   Montgomery Ward
* L.W. Morgridge & Son, Inc.
*New England Telephone
   National Gypsum, Gold Bond Building Products Division
Newington, Town of
   Vitas or Liudas Normantas
North Hampton, Town of
```

Northern Utilities Palmer-Chenard Industries, Inc. Parts Plus Automotive Service Center, Division of Seacoast Auto Parts Pease Air Force Base--Department of the Air Force Philbrick's Sales and Services Philbrick's Sports World Richard M. Philbrick Trucking > Port City Nissan Portsmouth, City of Portsmouth Naval Shipyard, Department of the Navy Post Machinery Company, Inc. Pratt & Whitney *Public Service Company of New Hampshire S & H Precision Manufacturing Co. Sanel Auto Parts Seacoast Trucking & Moving Co. Seacoast Volkswagen-Mazda, Inc. Sears, Roebuck and Co. Simplex Wire and Cable Co. (Tyco Laboratories Inc.) Skyline Roofing, Inc. (formerly Skyline Roofing and Sheet Metal) Stratham Tire, Inc. Waste Management, Inc. (including, without limitation, Waste Management of North America; Waste Management of Maine, Inc.; Waste Management of New Hampshire, Inc.; Sanitas Waste Control Corp.; SCA Services; SCA Services of New Hampshire) * Taccetta Chevrolet, Inc. Wayne's Auto Body, Inc. Winebaum News, Inc. (a/k/a Northern News, Inc.) Wood Brothers Moving & Storage Yuddy's Yudy's of Portsmouth, Inc. (formerly Yudy's Tire)

FRED L. WIGGIN, INC.
YEARS ENDED DECEMBER 31, 1989 and 1988

Financial Statements

FRED L. WIGGIN, INC. FINANCIAL STATEMENTS Years Ended December 31, 1989 and 1988

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To the Board of Directors Fred L. Wiggin, Inc. Portsmouth, New Hampshire

We have compiled the accompanying balance sheets - tax basis of Fred L. Wiggin, Inc. as of December 31, 1989 and 1988, and the related statements of income and retained earnings - tax basis and cash flows - tax basis for the years then ended, and the accompanying schedules, which are presented only for purposes of supplementary analysis, in accordance with standards established by the American Institute of Certified Pubic Accountants.

A compilation is limited to presenting in the form of financial statements and supplementary schedules, information that is the representation of management. We have not audited or reviewed the accompanying financial statements and supplementary schedules, and, accordingly, do not express an opinion or any other form of assurance on them.

Hodgdon, Wilson & Tober

February 1, 1990

FRED L. WIGGIN, INC. BALANCE SHEETS - TAX BASIS December 31,

| | | 1989 | <u> 1988</u> |
|---|----------|----------------|-------------------|
| <u>ASSETS</u> | | | |
| CURRENT ASSETS | | | |
| Cash | Ş | 86,394 | • |
| Accounts receivable | | 81,036 | 78,076 |
| Inventory | | 154,950 | 137,471 |
| Prepaid taxes | | 1.870 | 1.877 |
| Total current assets | | 324,250 | 345,552 |
| PROPERTY AND EQUIPMENT | | | |
| Automobiles and trucks | | 60,229 | 69,264 |
| Shop and office equipment | | 61,636 | 60,736 |
| Buildings and improvements | | 75,269 | 61,657 |
| Land | | 49,574 | 49.574 |
| Total property and equipment | | 246,708 | 241,231 |
| Less: Accumulated depreciation | | 153,359 | 147,184 |
| Net property and equipment | | 93,349 | 94,047 |
| | | | |
| OTHER ASSET | | | |
| Organization expense | | 200 | 200 |
| TOTAL ASSETS | \$ | 417,799 | \$ <u>439,799</u> |
| LIABILITIES AND STOCKHOLDERS' EQUITY | <u> </u> | | |
| CURRENT LIABILITIES | | | |
| Accounts payable - Goodyear | \$ | • | • |
| Accounts payable - other | | 34,755 | 13,409 |
| Accrued payroll taxes | | 1,475 | • |
| Due to officers | | 30,736 | <u>13.763</u> |
| Total current liabilities | | 165,336 | 122,554 |
| STOCKHOLDERS' EQUITY | | | |
| Common stock, par value \$100, 800 shares authorized, | | | |
| issued & outstanding | | 80,000 | 80,000 |
| Paid in capital | | 19,644 | 19,644 |
| Retained earnings | | <u>152,819</u> | 217,601 |
| Total stockholders' equity | | 252,463 | 317,245 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ | <u>417,799</u> | \$ <u>439,799</u> |

See accompanying notes and accountant's report.

FRED L. WIGGIN, INC. STATEMENTS OF INCOME AND RETAINED EARNINGS - TAX BASIS Years Ended December 31,

| | <u> </u> | 1988 |
|---|-----------------------|----------------|
| SALES | \$ 1,237,833 | |
| COST OF GOODS SOLD | 995,980 | 957,226 |
| GROSS PROFIT | 241,853 | 326,783 |
| OPERATING EXPENSES | | |
| Sales | 82,912 | 87,277 |
| Administrative | 228,904 | <u>240,153</u> |
| Total operating expenses | 311,816 | 327,430 |
| OPERATING LOSS | (69,963) | (647) |
| OTHER INCOME | | |
| Interest income | 1,745 | 3,189 |
| Miscellaneous other income | 3,436 | 1,885 |
| Total other income | $\frac{5,430}{5,181}$ | 5,074 |
| | | |
| INCOME (LOSS) BEFORE PROVISION FOR INCOME TAXES | (64,782) | 4,427 |
| Provision for income taxes | - | 946 |
| NET INCOME (LOSS) | (64,782) | 3,481 |
| BEGINNING RETAINED EARNINGS | 217,601 | 211,297 |
| Prior period adjustment - tax expense | | 2,823 |
| | | |
| ENDING RETAINED EARNINGS | \$152.819 | \$ 217.601 |

See accompanying notes and accountant's report.

FRED L. WIGGIN, INC. STATEMENTS OF CASH FLOWS - TAX BASIS Years Ended December 31,

| | <u> 1989</u> <u> 1988</u> | |
|---|---|---|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Cash received from customers | \$ 1,238,309 \$ 1,315,952 | |
| Cash received from interest | 1,745 3,186 | |
| Cash paid to suppliers | (984,946) (809,040) | |
| Cash paid for selling and administrative | (299,303) (535,522) | |
| Cash paid for interest | (| |
| Net cash used by operating activities | (44,195) (25,716) | , |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Cash paid for purchase of equipment | (14,512) (5,000) | t |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Cash received from owner contributions | 16,973 14,863 | |
| Cash paid for debt reduction | (8,561) |) |
| Net cash provided by financing activities | <u>16,973</u> <u>6,302</u> | |
| Net decrease in cash | (41,734) (24,414) | , |
| Cash at beginning of year | <u>128,128</u> <u>152,542</u> | |
| CASH AT END OF YEAR | \$ <u>86,394</u> \$ <u>128,128</u> | |
| RECONCILIATION OF NET INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES | | |
| Net income (loss) | \$(64,782) \$ 3,481 | |
| 2 (2022) | , , , , , | |
| Adjustments to reconcile net income to net cash | | |
| provided by operating activities: | 15,211 24,922 | |
| Depreciation | 13,211 24,922 | |
| (Increase) decrease in: Accounts receivable | (2,960) (3,754) | ١ |
| Inventory | (17,479) (8,310) | |
| Prepaid taxes | 7 (1,877) | |
| Increase (decrease) in: | , (1,0,7, | , |
| Accounts payable | 28,513 (45,760) |) |
| Accrued payroll tax | (2,705) 2,759 | • |
| Retained earnings | | |
| Total adjustments | <u>20,587</u> (<u>29,197</u>) |) |
| 3 | | |
| NET CASH USED BY OPERATING ACTIVITIES | \$(<u>44,195</u>) \$(<u>25,716</u>) |) |

See accompanying notes and accountant's report.

FRED L. WIGGIN, INC. NOTES TO FINANCIAL STATEMENTS

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Business

Fred L. Wiggin, Inc. was incorporated on January 1, 1958. The corporation sells tires on both the wholesale and retail levels, as well as performing alignment and repair work.

Method of Accounting

The corporation recognizes income and expense on the accrual basis of accounting. It is the policy of the company to prepare financial statements on the tax basis. Tax basis means that revenues and related assets and expenses and related liabilities are recognized when they are reported or deducted for Federal income tax purposes.

The corporation has elected to be treated as a subchapter S corporation for Federal income tax purposes.

Inventory

Inventory is valued at cost on a first-in, first-out basis.

Depreciation

Property and equipment have been recorded at cost and depreciated over the estimated useful lives of the assets. Assets acquired after December 31, 1980 and before January 1, 1987 are being depreciated as specified in the Accelerated Cost Recovery System as outlined in the Economic Recovery Tax Act of 1981. Costs of assets acquired after December 31, 1986 are recovered as specified in the Modified Accelerated Cost Recovery System as outlined in the Tax Reform Act of 1986. Depreciation expense for years ended December 31, 1989 and 1988 was \$15,211 and \$24,922 respectively.

Interest

There was no interest expense in 1989. In 1988 interest expense was \$292.



FRED L. WIGGIN, INC. SCHEDULES OF GROSS PROFIT For Years Ended December 31,

<u>1989</u>

| 0.1 | Total | Tires | Repairs | | ignment |
|---|---|--|--|-----------------|---|
| Sales | \$1,237,833 | \$1,110,406 | \$ 61,069 | \$ | 66,358 |
| Cost of Sales | | | | | |
| Tires | 815,944 | 815,944 | | | |
| Freight | 393 | 393 | | | |
| Parts | 36,769 | | 36,769 | | |
| Wages | 114,469 | 51,999 | 38,885 | | 23,585 |
| Supplies | 10,811 | 10,811 | • | | , |
| Uniforms | 6,421 | 2,889 | 2,181 | | 1,351 |
| Truck | 11,173 | 11,173 | <u> </u> | | |
| TOTAL | 005 000 | 202 000 | | | |
| TOTAL | 995,980 | <u>893,209</u> | <u>77,835</u> | | <u>24.936</u> |
| Gross profit | \$ <u>241,853</u> | \$ <u>217,197</u> | \$(<u>16,766</u>) | \$ | 41,422 |
| Percent of sales | 19.54 | 19.56 | (27.45) | • | 62.42 |
| Tire mark-up percent | | 36.06 | ŕ | | |
| | | | | | |
| | | | | | |
| | 10 | 00 | | | |
| | <u>19</u> | 88 | | | |
| | <u>19</u> | 88 Tires | <u>Repairs</u> | Al | ignment |
| Sales | Total | | <u>Repairs</u> \$ 34,397 | <u>Al</u> \$ | <u>ignment</u> 60,492 |
| | Total | Tires | | | |
| Cost of Sales | Total \$1,284,009 | <u>Tires</u> \$1,189,120 | | | |
| Cost of Sales Tires | Total \$1,284,009 | <u>Tires</u> \$1,189,120 787,295 | | | |
| Cost of Sales | Total \$1,284,009 787,295 696 | <u>Tires</u> \$1,189,120 | \$ 34,397 | | |
| Cost of Sales Tires Freight | Total \$1,284,009 787,295 696 21,745 | Tires \$1,189,120 787,295 696 | \$ 34,397 21,745 | | 60,492 |
| Cost of Sales Tires Freight Parts | Total \$1,284,009 787,295 696 21,745 115,467 | Tires \$1,189,120 787,295 696 68,058 | \$ 34,397 | | |
| Cost of Sales Tires Freight Parts Wages | Total \$1,284,009 787,295 696 21,745 115,467 6,036 | Tires \$1,189,120 787,295 696 68,058 6,036 | \$ 34,397 21,745 19,251 | | 60,492 |
| Cost of Sales Tires Freight Parts Wages Supplies | Total \$1,284,009 787,295 696 21,745 115,467 | Tires \$1,189,120 787,295 696 68,058 | \$ 34,397 21,745 | | 60,492 |
| Cost of Sales Tires Freight Parts Wages Supplies Uniforms Truck | Total \$1,284,009 787,295 696 21,745 115,467 6,036 4,748 21,239 | Tires \$1,189,120 787,295 696 68,058 6,036 2,799 21,239 | \$ 34,397 21,745 19,251 792 | | 28,158 |
| Cost of Sales Tires Freight Parts Wages Supplies Uniforms | Total \$1,284,009 787,295 696 21,745 115,467 6,036 4,748 | Tires \$1,189,120 787,295 696 68,058 6,036 2,799 | \$ 34,397 21,745 19,251 | | 60,492 |
| Cost of Sales Tires Freight Parts Wages Supplies Uniforms Truck TOTAL Gross profit | Total \$1,284,009 787,295 696 21,745 115,467 6,036 4,748 21,239 | Tires \$1,189,120 787,295 696 68,058 6,036 2,799 21,239 | \$ 34,397 21,745 19,251 792 | | 28,158 |
| Cost of Sales Tires Freight Parts Wages Supplies Uniforms Truck TOTAL Gross profit Percent of sales | Total \$1,284,009 787,295 696 21,745 115,467 6,036 4,748 21,239 | Tires \$1,189,120 787,295 696 68,058 6,036 2,799 21,239 886,123 | \$ 34,397 21,745 19,251 792 41,788 | \$ | 28,158 1,157 |
| Cost of Sales Tires Freight Parts Wages Supplies Uniforms Truck TOTAL Gross profit | Total \$1,284,009 787,295 696 21,745 115,467 6,036 4,748 21,239 957,226 \$326,783 | Tires \$1,189,120 787,295 696 68,058 6,036 2,799 21,239 886,123 \$302,997 | \$ 34,397 21,745 19,251 792 41,788 \$(<u>7,391</u>) | \$ | 28,158 1,157 ———————————————————————————————————— |

See accountant's report.

FRED L. WIGGIN, INC. SCHEDULES OF SELLING EXPENSES Years Ended December 31,

| Rebates and allowances Payroll - supervisory Advertising | 1989 \$ 414 70,975 10,336 | \$ 977 70,017 14,659 |
|--|------------------------------------|----------------------------------|
| Travel expense TOTAL SELLING EXPENSES | 1.187 \$ <u>_82.912</u> | <u>1,624</u> \$ <u>87,277</u> |

SCHEDULES OF ADMINISTRATIVE EXPENSES Years Ended December 31,

| | _ | 1989 | _ | 1988 |
|--|------|---------|------|---------|
| Payroll - officers | \$ | 46,800 | ŝ | 70,700 |
| Payroll - office | Ψ. | 19,822 | • | 22,277 |
| Utilities | | 15,750 | | 13,893 |
| Telephone | | 8,730 | | 9,200 |
| Repairs and maintenance | | 11,071 | | 7,107 |
| Insurance | | 55,620 | | 44,498 |
| Interest | | - | | 292 |
| Payroll taxes | | 20,886 | | 17,422 |
| Property taxes | | 6,587 | | 5,975 |
| Franchise fee | | 621 | | 335 |
| Accounting and legal | | 6,613 | | 4,279 |
| Office expense | | 9,356 | | 6,190 |
| Postage | | 1,101 | | 982 |
| Depreciation - automobile and truck | | 6,519 | | 15,865 |
| Depreciation - shop and office equipment | | 5,187 | | 5,367 |
| Depreciation - building & improvements | | 3,505 | | 3,691 |
| Discounts given | | 3,568 | | 4,515 |
| Cash variation | (| 168) | | 1,685 |
| Other expenses | • | 2,375 | | • |
| Service charge - credit cards | | 4,005 | | 3,968 |
| Bad debts | | 956 | | -, |
| | _ | | - | |
| TOTAL ADMINISTRATIVE EXPENSE | \$ 2 | 228,904 | \$: | 240,153 |

See accountant's report

FRED L. WIGGIN, INC.
Interstate By-Pass
Portsmouth, New Hampshire 03801

FINANCIAL STATEMENTS
December 31, 1987

HODGDON, WILSON AND TOBER
Certified Public Accountants, P.A.
600 State Street, P.O. Box 1251
Portsmouth, N.H. 03801

FRED L. WIGGIN, INC.
Interstate By-Pass
Portsmouth, New Hampshire 03801

FINANCIAL STATEMENTS
December 31, 1987

COULAND TORER . CERTIFIED PUBLIC ACCOUNTANTS, P.A. . 600 STATE STREET . PORTSMOUTH, N.H. 03801

INDEX TO FINANCIAL STATEMENTS

ACCOUNTANT'S REPORT

Exhibit A COMPARATIVE BALANCE SHEET as of December 31, 1987 and 1986

Schedule A-1 RETAINED EARNINGS

Exhibit B COMPARATIVE INCOME STATEMENT
Year Ended December 31, 1987 and 1986

Schedule B-1 COMPARATIVE OVERHEAD EXPENSES

Exhibit C WORKING CAPITAL ANALYSIS

Exhibit D STATEMENT OF CHANGES IN FINANCIAL POSITION During Year Ended December 31, 1987

Exhibit E COMPARATIVE INCOME STATEMENT WITH RATIOS Years Ended December 31, 1987 and 1986

NOTES TO FINANCIAL STATEMENTS

Hodgdon, Wilson and Tober Certified Public Accountants, P.A. 600 State Street Portsmouth, New Hampshire 03801

January 27, 1988

Fred L. Wiggin, Inc. Interstate By-Pass Portsmouth, New Hampshire 03801

We have compiled the accompanying balance sheet of Fred L. Wiggin, Inc. as of December 31, 1987, and the related statements of income, retained earnings, and changes in financial position for the year then ended, in accordance with standards established by the American Institute of Certified Public Accountants.

A compilation is limited to presenting in the form of financial statements, information that is the representation of management. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or any other form of assurance on them.

Hodgdon, Wilson and Tober

Certified Public Accountants, P.A.

PWH:ms

Exhibit A

| BALANCE SHEET | BAI | LAN | CF. | SHE | ET |
|---------------|-----|-----|-----|-----|----|
|---------------|-----|-----|-----|-----|----|

| | DILDINOL | , ounder | amban 21 | |
|---|---------------------------|--------------|-------------------------|----------------------|
| | 10 | 187 | ember 31, | 86 |
| | ASSE | | | |
| CURRENT ASSETS: Cash on Hand | | | A 41 40 00 | |
| Cash in Bank - Checking Account | \$ 14,329.08 52,232.71 | | \$ 14,165.60 | |
| Cash in Bank - Savings Account | 85,979.81 | | 42,553.11 | |
| Accounts Receivable | 74,321.42 | | 100,537.76 63,632.61 | |
| Inventory - Tires | 129,160.99 | | 115,554.73 | |
| Inventory - Appliances, C & H | -0- | | 2,950.00 | |
| Total Current Assets | | \$356,024.01 | | \$339,393.81 |
| FIXED ASSETS: | | | | |
| Motor Vehicles | \$ 64,264.30 | | \$ 40,313.30 | |
| Shop & Office Equipment | 60,736.14 | | 46,336.14 | |
| Building | 61,657.10 | | 61,657.10 | |
| Land | 49,574.32 | | 49,574.32 | |
| Total Fixed Assets - Cost | \$236,231.86 | | \$197,880.86 | |
| Less: Accum. Depreciation | (<u>122,262.70</u>) | | (<u>97,500.47</u>) | |
| Total Fixed Assets-Book Value | | \$113,969.16 | | \$100,380.39 |
| OTHER ASSETS: | | | | |
| Organization Expense | \$ 200.00 | | \$ 200.00 | |
| Due from Officers | 1,100.00 | | 1,100.00 | |
| Total Other Assets | | 1,300.00 | | 1,300.00 |
| TOTAL ASSETS | | \$471,293.17 | | \$441,074.20 |
| | LIABIL | ITIES | | |
| CURRENT LIABILITIES: | | | | |
| Accounts Payable - Goodyear | \$130,379.88 | | \$ 99,807.39 | |
| Accounts Payable - Other Accrued Payroll Taxes | 19,991.41 | | 37,428.57 | |
| Notes Payable | 1,420.76 8,560.83 | | 564.78 -0- | |
| Total Current Liabilities | \$160,352.88 | | \$137,800.74 | |
| | Ψ100, 352.00 | | \$137,000.14 | |
| TOTAL LIABILITIES | | \$160,352.88 | | \$137,800.74 |
| | STOCKHOLDER | S' EQUITY | | |
| STOCKHOLDERS' EQUITY: | _ | | | |
| Common Stock | \$ 80,000.00 | | \$ 80,000.00 | |
| Unearned Surplus - Paid In Capita | | | 19,643.65 | |
| Retained Earnings (Sched. A-1) Total Stockholders' Equity | 211,296.64 | #210 Cho co | 203,629.81 | 4000 0== 14 |
| | | \$310,940.29 | | \$ <u>303,273.46</u> |
| TOTAL LIABILITIES AND STOCKHOL | DERS' EQUITY | \$471,293.17 | | \$441,074.20 |
| | | _ | | |

Schedule A-1

STATEMENT OF RETAINED EARNINGS December 31, 1987

| Balance Retained Earnings 12-31-81 | • | \$ 78,605.78 |
|---|-------------|---|
| 1981 Federal Income Tax 1982 Estimated Income Tax Net Profit Calendar Year 1982 | | (698.53) (640.00) _24,498.80 |
| 3alance Retained Earnings 12-31-82 | | \$101,766.05 |
| 1982 Federal Income Tax 1983 Estimated Income Tax Net Profit Calendar Year 1983 | | (2,959.81) (4,000.00) 99,542.27 |
| 3alance Retained Earnings 12-31-83 1983 Balance Federal Income Tax 1984 Estimated Income Tax Net Profit Calendar Year 1984 | | \$194,348.51 (19,961.00) (6,000.00) |
| 3alance Retained Earnings 12-31-84 Net Profit Calendar Year 1985 | | \$187,965.24 20,954.67 |
| Balance Retained Earnings 12-31-85 Net Loss Calendar Year 1986 | (Exhibit B) | \$208,919.91 (5,290.10) |
| Balance Retained Earnings 12-31-86 1986 Federal Income Tax Refund Net Profit Calendar Year 1987 | (Exhibit B) | \$203,629.81 1,619.74 6,047.09 |
| DALANCE RETAINED FARNINGS 12-31 | _87 | \$211.3 |

BALANCE RETAINED EARNINGS 12-31-87

\$211,296.64

Exhibit B

| | COMPARATIVE | INCOME STATEME | NT | |
|---|---|---|---|---|
| | Calendar | Year 1987 | Calendar | Year 1986 |
| SALES: Tires Car and Home Appliances Repairs and Alignments Total Sales | | \$1,150,943.45 6,275.20 96,529.91 \$1,253,748.56 | | \$1,016,215.97 6,996.60 75,230.60 \$1,098,443.17 |
| COST OF GOODS SOLD: Tires Car and Home Appliances Customer Repair Parts Freight Total Cost of Goods Sold GROSS PROFIT ON SALES | \$805,625.34 6,158.34 23,378.22 326.33 | \$ 835,488.23 \$ 418,260.33 | \$744,081.10 6,139.33 11,669.76 131.77 | \$ 762,021.96 \$ 336,421.21 |
| OPERATING EXPENSES: Direct Expenses: Payroll Recap Plant Outside Work Shop Supplies and Expense Uniforms Total Direct Expense | \$100,870.53 3,340.00 7,209.93 5,974.15 | \$ 117,394.61 | \$ 95,379.15 1,551.10 7,354.05 5,237.56 | \$ 109,521.86 |
| Selling Expenses: Rebates and Allowances Payroll - Supervisory Truck Expense Advertising Travel Expense Total Selling Expense Administrative Expense: | \$ 671.98 65,006.25 12,163.77 8,448.87 1,114.67 | \$ 87,405.54 | \$ 4,859.99 39,715.96 12,468.43 6,656.30 1,231.02 | \$ 64,931.70 |
| Schedule A (Schedule B-1) | | 216,299.40 | | 175,480.05 |
| TOTAL OPERATING EXPENSES | | \$ 421,099.55 | | \$ 349,933.61 |
| NET OPERATING PROFIT | | \$(2,839.22) | 1 | \$(13,512.40) |
| OTHER INCOME: Goodyear Bonus - G.E. Bonus Interest Income Bad Debt Recoveries Miscellaneous Other Income Total Other Income NET PROFIT BEFORE TAXES | \$ 616.00 3,714.49 150.00 4,405.82 | \$ 8,886.31 \$ 6,047.09 | \$ 177.14 3,771.91 -0- 4,273.25 | \$ <u>8,222.30</u> \$ <u>(5,290.10</u>) |

Schedule B-1
COMPARATIVE OVERHEAD EXPENSES

| | Calendar Yea | r 1987 Calendar | Year 1986 |
|--------------------------------|--------------|-----------------|--------------|
| Payroll - Office | \$ 16,589.60 | \$ 15,902.60 | |
| Payroll - Officers | 58,750.00 | 51,200.00 | |
| Lights | 6,634.13 | 5,420.25 | |
| Power and Heat | 7,993.50 | 3,908.84 | |
| Water | 633.06 | 538.56 | |
| Telephone | 7,529.76 | 7,000.20 | |
| Repairs and Maintenance | 16,982.33 | 6,856.51 | |
| Interest | 490.83 | 32.57 | |
| Insurance | 30,085.14 | 24,614.28 | |
| Payroll Taxes | 18,081.17 | 16,156.17 | |
| Property Taxes | 5,560.50 | 5,464.46 | |
| N.H. Business Profits Tax | -0- | 1,733.14 | |
| Accounting and Legal | 1,473.00 | 2,400.00 | |
| Office Expense | 5,436.33 | 5,917.16 | |
| Postage | 1,003.37 | 839.19 | |
| Depreciation - Vehicles | 9,161.42 | 11,485.70 | |
| Depreciation - Other Equipment | 18,246.03 | 7,467.07 | |
| Depreclation - Building | 3,654.78 | 3,265.56 | |
| Cable TV | 748.88 | 352.37 | |
| Cash Variation | 1,336.71 | (192.95) | |
| Other Expenses | 345.62 | 458.65 | |
| Service Charge - Credit Cards | 4,375.24 | 3,418.73 | |
| Contributions | 1,183.00 | 1,240.99 | |
| OVERHEAD EXPENSE | \$ <u>2</u> | 16,299.40 | \$175.480.05 |

Exhibit C

WORKING CAPITAL ANALYSIS

| | 12-31-87 | 12-31-86 | Increase (Decrease) |
|---|----------------------|--------------|------------------------|
| CURRENT ASSETS: Cash Accounts Receivable - Net Inventory Total Current Assets | \$152,541.60 | \$157,256.47 | \$(4,714.87) |
| | 74,321.42 | 63,632.61 | 10,688.81 |
| | 129,160.99 | 118,504.73 | 10,656.26 |
| | \$356,024.01 | \$339,393.81 | \$ 16,630.20 |
| CURRENT LIABILITIES: Accounts Payable Accrued Payroll Taxes Notes Payable Total Current Liabilities | \$150,371.29 | \$137,235.96 | \$ 13,135.33 |
| | 1,420.76 | 564.78 | 855.98 |
| | 8,560.83 | -0- | 8,560.83 |
| | \$160,352.88 | \$137,800.74 | \$ 22,552.14 |
| WORKING CAPITAL | \$ <u>195,671.13</u> | \$201,593.07 | \$ <u>(5,921.94</u>) |

Exhibit D

STATEMENT OF CHANGES IN FINANCIAL POSITION During Year Ended December 31, 1987

| SOURCES OF FUNDS: Net Operating Profit 12-31-87 (Exhibit B) | | \$ 6,053.09 |
|--|--------------|-----------------------------|
| Add Back: Expenses not requiring capital outlay: Depreciation | | 31,062.23 |
| Total Funds Provided by Operations | | \$ 37,115.32 |
| OTHER SOURCES: Refund Federal Income Taxes Total Sources | | \$ 1,619.74 \$ 38,735.06 |
| USES OF WORKING CAPITAL: Purchase of Equipment Total Uses | \$ 44,657.00 | \$ <u>44,657.04</u> |
| INCREASE (DECREASE) IN WORKING CAPITAL | | \$ <u>(5,921.94</u>) |

See Accountant's Compilation Report.

THE TANK THE TAR SON STATE STREET . PORTSMOUTH N H 03801

Exhibit E

| COMPARATIVE | TNCOME | STATEMENT | WITH | RATIOS |
|-------------|---------|-----------|------|--------|
| CYMMANATAR | THOOLIN | OTVIDILL | *** | |

| COMPARATIVE | INCOME STATEMENT W | | |
|--------------------------------|--------------------|----------------------------|---------------|
| | | Ended December 31, | |
| | 1987 | <u>%</u> 1986 | |
| SALES | to and also he | ¢1 016 215 07 | |
| Tires | \$1,150,943.45 | \$1,016,215.97 6,996.60 | |
| Car and Home Appliances | 6,275.20 | | |
| Alignments & Repairs | 96,529.91 | 75,230.60 | 100.00% |
| Total Sales | \$1,253,748.56 | 100.00% \$1,098,443.17 | 100.00% |
| COST OF GOODS SOLD: | | | |
| Tires | \$ 805,625.34 | \$ 744,081.10 | |
| Car and Home Appliances | 6,158.34 | 6,139.33 | |
| Customer Repairs Parts | 23,378.22 | 11,669.76 | |
| Freight | 326.33 | 131.77 | |
| Total Cost of Goods Sold | \$ 835,488.23 | 66.64% \$ 762,021.96 | 69.37% |
| GROSS PROFIT ON SALES | \$ 418,260.33 | 33.36% \$ 336,421.21 | 30.63% |
| OPERATING EXPENSES: | | | |
| Direct Expenses: | | 4 05 050 45 | |
| Payroll - Recap Plant | \$ 100,870.53 | \$ 95,379.15 | |
| Outside Work | 3,340.00 | 1,551.10 | |
| Shop Supplies and Expense | 7,209.93 | 7,354.05 | |
| Uniforms | 5,974 <u>.15</u> | 5,237.56 | |
| Total Direct Expense | \$ 117,394.61 | 9.36% \$ 109,521.86 | 9.97% |
| Selling Expenses: | 4 00 | A 11 050 00 | |
| Rebates and Allowances | \$ 671.98 | \$ 4,859.99 | |
| Payroll - Supervisory | 65,006.25 | 39,715.96 | |
| Truck Expense | 12,163.77 | 12,468.43 | |
| Advertising | 8,448.87 | 6,656.30 | |
| Travel Expense | 1,114.67 | 1,231.02 | 5.040 |
| Total Selling Expense | \$ 87,405.54 | 6.97% \$ 64,931.70 | 5.91% |
| Administrative Expenses: | \$ 216,299.40 | 17.25% \$ 175,480.05 | 15.98% |
| TOTAL OPERATING EXPENSES | \$ 421,099.55 | 33.58% \$ 349,933.61 | 31.86% |
| NET OPERATING PROFIT (LOSS) | \$(2,839.22 |) (0.22%)\$(13,512.40) | (1.23%) |
| OTHER INCOME & EXPENSE: | | | |
| Goodyear Bonus - G.E. Bonus | \$ 616.00 | | |
| Interest Income | 3,714.49 | 3,771.91 | |
| Bad Debt Recoveries | 150.00 | -0- | |
| Miscellaneous Other Income | 4,405.82 | 4,273.25 | . |
| Total Other Income | \$ 8,886.31 | | 0.75% |
| NET PROFIT (LOSS) BEFORE TAXES | \$ 6,047.09 | |) (0.48%) |
| NET FROTTI (1000) DELONE TRADE | - | | |

NOTES TO FINANCIAL STATEMENTS

NOTE 1 ORGANIZATION

Fred L. Wiggin, Inc. was organized on January 1, 1958. The corporation sells tires on both the wholesale and retail levels, as well as, performing alignment and repair work.

NOTE 2 BASIS OF ACCOUNTING

The corporation recognizes income and expenses on the accrual basis of accounting, as such, the financial statements are also presented on the accrual basis.

NOTE 3 FIXED ASSETS

Property and equipment have been recorded at cost and depreciated over the estimated useful lives of the assets. Assets acquired after December 31, 1980 are being depreciated as specified in Accelerated Cost Recovery System as outlined in Economic Recovery Tax Act of 1981. Assets acquired after December 31, 1986 are being depreciated as specified under the Modified Accelerated Cost Recovery System as specified under the Tax Reform Act of 1986.

NOTE 4 GENERAL

Fred L. Wiggin, Inc. gave up General Electric franchise as of December 31, 1987. Inventory of home appliances was nil at year-end. As of January 1, 1988, F.L. Wiggin, Inc. is effectively out of the appliance business.

FRED L. WIGGIN, INC.
Interstate By-Pass
Portsmouth, New Hampshire 03801

FINANCIAL STATEMENTS
December 31, 1986

INDEX TO FINANCIAL STATEMENTS

ACCOUNTANT'S REPORT

Exhibit A COMPARATIVE BALANCE SHEET as of December 31, 1986 and 1985

Schedule A-1 RETAINED EARNINGS

Exhibit B COMPARATIVE INCOME STATEMENT
Year Ended December 31, 1986 and 1985

Schedule B-1 COMPARATIVE OVERHEAD EXPENSES

Exhibit C WORKING CAPITAL ANALYSIS

Exhibit D STATEMENT OF CHANGES IN FINANCIAL POSITION During Year Ended December 31, 1986

Exhibit E COMPARATIVE INCOME STATEMENT WITH RATIOS Years Ended December 31, 1986 and 1985

NOTES TO FINANCIAL STATEMENTS

Hodgdon, Wilson and Tober Certified Public Accountants, P.A. 600 State Street Portsmouth, New Hampshrie 03801

March 3, 1987

Fred L. Wiggin, Inc.
Interstate By-Pass
Portsmouth, New Hampshire 03801

We have compiled the accompanying balance sheet of Fred L. Wiggin, Inc. as of December 31, 1986, and the related statements of income, retained earnings, and changes in financial positon for the year then ended, in accordance with standards established by the American Institute of Certified Public Accountants.

A compilation is limited to presenting in the form of financial statements, information that is the representation of management. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinin or any other form of assurance on them.

Hodgdon, Wilson and Tober Certified Public Accountants, P.A.

PWH:ms

Exhibit A BALANCE SHEET

| | DALIANCE | | | |
|---|---|----------------------|--|----------------------|
| | | | ember 31, | ~= |
| | | 86 | 19 | 85 |
| CURRENT ASSETS: | ASSE | <u>TS</u> | | |
| Cash on Hand Cash in Bank - Checking Account Cash in Bank - Savings Account Accounts Receivable Less: Resve. for Doubtful Accts. Inventory - Tires Inventory - Appliances, C & H Total Current Assets | \$ 14,165.60 42,553.11 100,537.76 63,632.61 -0- 115,554.73 2,950.00 | \$339,393.81 | \$ 18,642.34 70,499.59 46,767.88 74,285.35 (9,393.23) 111,211.00 3,250.00 | \$315,262.93 |
| FIXED ASSETS: Motor Vehicles Shop & Office Equipment Building Land Total Fixed Assets - Cost Less: Accum. Depreciation Total Fixed Assets-Book Value | \$ 40,313.30 46,336.14 61,657.10 49,574.32 \$197,880.86 (_97,500.47) | 100,380.39 | \$ 40,313.30 64,699.78 60,640.16 49,574.32 \$215,227.56 (106,883.69) | 108,343.87 |
| OTHER ASSETS: Organization Expense Due from Officers Total Other Assets | \$ 200.00 1,100.00 | 1,300.00 | \$ 200.00 1,100.00 | 1,300.00 |
| TOTAL ASSETS | | \$ <u>441,074.20</u> | | \$ <u>424,906.80</u> |
| | LIABIL | ITIES | | |
| CURRENT LIABILITIES: Accounts Payable - Goodyear Accounts Payable - Other Accrued Payroll Taxes Total Current Liabilities | \$ 99,807.39 37,428.57 564.78 \$137,800.74 | | \$ 90,451.41 24,924.37 967.46 \$116,343.24 | |
| TOTAL LIABILITIES | | \$137,800.74 | | \$116,343.24 |
| STOCKHOLDERS' EQUITY: Common Stock Unearned Surplus - Paid In Capital Retained Earnings (Sched. A-1) | \$ 80,000.00 19,643.65 203,629.81 | S' EQUITY | \$ 80,000.00 19,643.65 | |
| Total Stockholders' Equity | 203,023.01 | \$303,273.46 | 208,919.91 | \$308,563.56 |
| TOTAL LIABILITIES AND STOCKHOLE | DERS' EQUITY | \$ <u>441,074.20</u> | | \$ <u>424,906.80</u> |

Schedule A-1

STATEMENT OF RETAINED EARNINGS December 31, 1986

| Balance Retained Earnings 12-31-81 | | \$ 78,605.78 |
|---|-------------|--|
| 1981 Federal Income Tax 1982 Estimated Income Tax Net Profit Calendar Year 1982 | | (698.53) (640.00) 24,498.80 |
| Balance Retained Earnings 12-31-82 | | \$101,766.05 |
| 1982 Federal Income TAx 1983 Estimated Income Tax Net Profit Calendar Year 1983 | | (2,959.81) (4,000.00) 99,542.27 |
| Balance Retained Earnings 12-31-83 1983 Balance Federal Income TAx 1984 Estimated Income Tax Net Profit Calendar Year 1984 | | \$194,348.51 (19,961.00) (6,000.00) 19,577.73 |
| Balance Retained Earnings 12-31-84 Net Profit Calendar Year 1985 | (Exhibit B) | \$187,965.24 20,954.67 |
| Balance Retained Earnings 12-31-85 Net Loss Calendar Year 1986 | | \$208,919.91 (5,290.10) |

BALANCE RETAINED EARNINGS 12-31-86

\$203,629.81

Exhibit B

| COMPARATIVE INCOME STATEMENTS | | | | | |
|---|--|---|---|--|--|
| | Calendar | Year 1986 | Calendar | Year 1985 | |
| SALES: Tires Car and Home Appliances Repairs and Alignments Total Sales | | \$1,016,215.97 6,996.60 75,230.60 \$1,098,443.17 | | \$ 937,348.32 8,388.06 74,970,60 \$1,020,706.98 | |
| COST OF GOODS SOLD: Tires Car and Home Appliances Customer Repair Parts Freight Total Cost of Goods Sold GROSS PROFIT ON SALES | \$744,081.10 6,139.33 11,669.76 131.77 | \$ 762,021.96 \$ 336,421.21 | \$653,526.08 8,204.11 14,860.53 -0- | \$ 676,590.72 \$ 344,116.26 | |
| OPERATING EXPENSES: Direct Expenses: Payroll Recap Plant Outside Work Shop Supplies and Expense Total Direct Expense | \$ 95,379.15 1,551.10 7,354.05 | \$ 104,284.30 | \$ 60,052.50 1,886.25 6,430.86 | \$ 68,369.61 | |
| Selling Expenses: Rebates and Allowances Payroll - Supervisory Truck Expense Advertising Bad Debts Travel Expense Total Selling Expense | \$ 4,859.99 39,715.96 12,468.43 6,656.30 -0- 1,231.02 | \$ 64,931.70 | \$ 4,554.48 43,698.84 13,737.18 7,268.16 510.64 300.78 | \$ 70,070.08 | |
| Administrative Expense: Schedule A (Schedule B-1) | | 180,717.61 | | 189,413.14 | |
| TOTAL OPERATING EXPENSES | | \$ 349,933.61 | | \$ 327,852.83 | |
| NET OPERATING PROFIT | | \$(13,512.40) | | \$ 16,263.43 | |
| OTHER INCOME: Goodyear Bonus - G.E. Bonus Interest Income Insurance Claims Bad Debt Recoveries Sale of Assets Pepsi and Miscellaneous Incom Total Other Income NET PROFIT BEFORE TAXES | \$ 177.14 3,771.91 -0- -0- -0- e 4,273.25 | \$ 8,222.30 | \$ 561.00 4,234.73 464.00 11.94 (2,301.25) 1,720.82 | \$ 4,691.24 \$ 20,954.67 | |
| MET I MOLTI DELOUE INVES | | \$ <u>(5,290.10</u>) | | Ψ 20,927.01 | |

Schedule B-1 COMPARATIVE OVERHEAD EXPENSES

Calendar Year 1985 Calendar Year 1986 \$ 14,407.15 \$ 15,902.60 Payroll - Office 47,800.00 Payroll - Officers 51,200.00 5,340.67 Lights 5,420.25 12,141.39 Power and Heat 3,908.84 469.18 Water 538.56 5,058.83 7,000.20 Telephone 16,013.31 Repairs and Maintenance 6,856.51 · -0-Interest 32.57 24,614.28 24,095.44 Insurance 18,932.50 Payroll Taxes 16,156.17 5,550.39 5.464.46 -Property Taxes 2,331.33 N.H. Business Profits Tax 1,733.14 Other Taxes and Licenses -0-1,110.50 Accounting and Legal 2,400.00 1,937.58 2,810.88 Office Expense 5,917.16 743.67 839.19 Postage 13,207.88 Depreciation - Vehicles 11,485.70 6,484.10 Depreciation - Other Equipment 7,467.07 2,138.06 Depreciation - Building 3,265.56 · 271.71 Cable TV 352.37 1,019.33 Cash Variation 192.95) 864.72 Other Expenses 458.65 2,251.04 Service Charge - Credit Cards 3,418.73 3,791.56

\$189,413.14 OVERHEAD EXPENSE \$180,717.61

641.92

5,237.56

1,240.99

Laundry and Uniforms

Contributions

; *

WORKING CAPITAL

Exhibit C

| | WORKING CAPITAL ANALYSIS | | + |
|---------------------------|--------------------------|--------------|------------------------|
| | 12-31-86 | 12-31-85 | Increase (Decrease) |
| CURRENT ASSETS: | A457 056 NG | #13E 000 01 | # 21 216 66 |
| Cash | \$157,256.47 | \$135,909.81 | \$ 21,346.66 |
| Accounts Receivable - Net | 63,632.61 | 64,892.12 | (1,259.51) |
| Inventory | 118,504.73 | 114,461.00 | 4,043.73 |
| Total Current Assets | \$339,393.81 | \$315,262.93 | \$ 24,130.88 |
| CURRENT LIABILITIES: | | | |
| Accounts Payable | \$137,235.96 | \$115,375.78 | \$ 21,860.18 |
| Accrued Payroll Taxes | 564.78 | 967.46 | (402.68) |
| Total Current Liabilities | \$137,800.74 | \$116,343.24 | \$ 21,457.50 |

Exhibit D

\$201,593.07 \$198,919.69 \$ 2,673.38

STATEMENT OF CHANGES IN FINANCIAL POSITION During Year Ended December 31, 1986

| SOURCES OF FUNDS: Net Operating Profit 12-31-86 (Exhibit B) Add Back: Expenses not requiring capital outlay: Depreciation | | \$(5,290.10) 22,218.33 |
|---|-------------------------|----------------------------|
| Total Funds Provided by Operations | | \$ 16,928.23 |
| APPLICATION OF FUNDS: Shop & Office Equipment Hot Top | \$ 5,754.85 8,500.00 | |
| Total Funds Applied | | \$ 14,254.85 |
| INCREASE IN FUNDS | | \$ <u>2,673.38</u> |

Exhibit E

| COMPARATIVE | INCOME | STATEMENT | WITH | RATIOS |
|-------------|--------|-----------|------|--------|
| | | | | |

| COMPARATIVE INCOME STATEMENT WITH RATIOS | | | | | | |
|--|---------------------|---------------|----------------|-------------|-------------|----------------|
| | | | | ec | ember 31, | 9/ |
| | | 1986 | % | | 1985 | <u>%</u> |
| SALES | | | | | 025 200 20 | |
| Tires | \$1 | ,016,215.97 | | \$ | 937,348.32 | |
| Car and Home Appliances | | 6,996.60 | | | 8,388.06 | |
| Allignments & Repairs | | 75,230.60 | | | 74,970.60 | 100 000 |
| Total Sales | \$1 | ,098,443.17 | 100.00% | \$1 | ,020,706.98 | 100.00% |
| | | | | | | |
| COST OF GOODS SOLD: | | -1.10.1 -10 | | | (52 526 09 | |
| Tires | \$ | 744,081.10 | | \$ | 653,526.08 | |
| Car and Home Appliances | | 6,139.33 | | | 8,204.11 | |
| Customer Repairs Parts | | 11,669.76 | | | 14,860.53 | |
| Freight | | 131.77 | | | -0- | |
| Total Cost of Goods Sold | \$ | 762,021.96 | 69.37% | \$ | 676,590.72 | 66.29% |
| | | | 00 (00) | | 200 446 26 | 22 719 |
| GROSS PROFIT ON SALES | \$ | 336,421.21 | 30.63% | \$ | 344,116.26 | 33.71% |
| OD BD LATING BYDENORG | | | | | | |
| OPERATING EXPENSES: | | | | | | |
| Direct Expenses; | \$ | 95,379.15 | | \$ | 60,052.50 | |
| Payroll - Recap Plant | Ψ | 1,551.10 | | • | 1,886.25 | |
| Outside Work | | 7,354.05 | | | 6,430.86 | |
| Shop Supplies and Expense | | 5,237.56 | | | 3,791.56 | |
| Uniforms | | | 9.97% | φ | 72,161.17 | 7.07% |
| Total Direct Expense | \$ | 109,521.86 | 9.91% | Ф | 12,101.11 | 1.01/0 |
| Selling Expenses: | | | | | | |
| Rebates and Allowances | \$ | 4,859.99 | | \$ | 4,554.48 | |
| | • | 39,715.96 | | • | 43,698.84 | |
| Payroll - Supervisory | | 12,468.43 | | | 13,737.18 | |
| Truck Expense | | 6,656.30 | | | 7,268.16 | |
| Advertising | | -0- | | | 510.64 | |
| Bad Debts | | | | | 300.78 | |
| Travel Expense | | 1,231.02 | E 019/ | φ- | | 6.86% |
| Total Selling Expense | \$ | 64,931.70 | 5.91% | Þ | 70,070.08 | 0.00% |
| Administrative Expenses: | \$ | 175,480.05 | 15.98% | \$ | 185,621.58 | 18.19% |
| Administrative Expenses. | `- | | | - | | |
| TOTAL OPERATING EXPENSES | \$_ | 349,933.61 | <u>31.86</u> % | \$_ | 327,852.83 | <u>32.12</u> % |
| (1000) | . | 12 512 101 | (1 22%) | ٠ 4 | 16,263.43 | 1.59% |
| NET OPERATING PROFIT (LOSS) | \$(| 13,512.40) | (1.23/0/ | γ.φ | 10,203.43 | 1.000 |
| OTHER INCOME & EXPENSE: | | | | | | |
| Goodyear Bonus - G.E. Bonus | \$ | 177.14 | | \$ | 561.00 | |
| | Ψ | 3,771.91 | | • | 4,234.73 | |
| Interest Income | | -0- | | | 11.94 | |
| Bad Debt Recoveries | | -0- | | | 464.00 | |
| Insurance Claims Received | | | | , | | |
| Sale of Assets | | -0- | | (| 2,301.25) | |
| Pepsi & Miscellaneous Other Income | | 4,273.25 | 0.750 | ,- | 1,720.82 | 0 1160 |
| Total Other Income | \$_ | 8,222.30 | 0.75% | \$ _ | 4,691.24 | 0.46% |
| NET DECETT (LOSS) DEFODE TAVES | \$(| 5 200 101 | (0.48%) |) \$ | 20,954.67 | 2.05% |
| NET PROFIT (LOSS) BEFORE TAXES See Account | ₽ <u>\</u> ant ' | s Compilation | n Report | ′Ψ= • | 20,707.01 | |
| Dec Recount | | | - | | | |

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NOTES TO FINANCIAL STATEMENTS

NOTE 1 ORGANIZATION

Fred L. Wiggin, Inc. was organized on January 1, 1958. The corporation sells tires on both the wholesale and retail levels, as well as, performing alignment and repair work.

NOTE 2 BASIS OF ACCOUNTING

(

The corporation recognizes income and expenses on the accrual basis of accounting, as such, the financial statements are also presented on the accrual basis.

NOTE 3 FIXED ASSETS

Property and equipment have been recorded at cost and depreciated over the estimated useful lives of the assets. Assets acquired after December 31, 1980 are being depreciated as specified in Accelerated Cost Recovery System as outlined in Economic Recovery Tax Act of 1981.

NOTE 4 RESERVED FOR BAD DEBT

Persuant to the requirements of the Tax Reform Act of 1986, the Reserve for Bad Debt of \$9,296.51 was removed from the balance sheet and brought into income for the year ending December 31, 1986.

1. 1 A.